

Treasurer's Report to the FRSA (Tas) Inc

Annual General Meeting on 23rd March 2026

Prepared by Eric Bakker

Dear members of our School Association,

It is a privilege to be able to present this report as we celebrated our 60th anniversary as John Calvin School. To reflect on the founding members hard work and achievements, blessed by our Lord and Saviour. 60 years, of joy during the good times and perseverance during the low times. Seeing the children through Kinder to Grade 10 grow and become the parents of the next generation to go through our school. We truly have something special. And with your support financially but also in your work and prayers to be able to plan for a move, in the not too distant future, to our new school campus.

Attached is the audited financials for 2025. Our strategic plan ensures we make financial decisions for a well-funded and maintained school at Howick Street, being able to pay our expenses as they arise. The profit and loss statement is comparable to last year with not too much variation closing with a net surplus of \$750,329. We can see the richness and blessing from our Father in Heaven through his provision of our school and while challenges may arise we know it's all in His providence.

The cash flow for 2025 was very strong and in early 2026 this enabled the school to pay a significant amount off the existing loan, reducing long term liabilities. This would reduce our loan to \$3,5 million resulting in reduced interest payments of \$32,000 annually at our currently very low interest rate of 4.25%. It was also decided to allocate an additional \$500,000 to the provision for refurbishing the new building, bringing the total set aside for this purpose to \$1 million. Even with these significant payments we maintain sufficient cash reserve to support operations moving into 2026. These payments are not reflected in the financial position as of 31st of December as they occurred in early 2026.

The building fund remains active and the pledge committee continues to encourage regular donations. It should be noted that the \$250,000 Building Fund in the Budget 2026 is recorded as non-operating funds. While it appears in the income section, it is not included (added) in the operating income total, as these funds are set aside specifically for capital purposes rather than day-to-day operations. The board would like to thank all those that have contributed and especially to a large proportion coming from our brothers and sisters in Western Australia.

On a side note, we congratulate the Free Reformed Church of Launceston, with the acquisition of 171B Westbury Rd which is the large premises at the end of the shared driveway with the new school site. While this does not impact our finances, we are thankful that in the future we do not share the driveway with an unknown 3rd party.

The board continues to advertise for a business manager. In the meantime, Karen Wielstra is busy managing the day to day operation together with a very competent administration team. Also managing the three government tenants in the Westbury Rd property is an added responsibility and time.

We also have an active fundraising committee. The highlight for the year was the 60th anniversary of our school with a great evening of memories and presentations, and an opportunity to raise money through an amazing selection of cakes and treats for dessert. A fun run was also organised later in the year with all proceeds going to the building fund. A heartfelt thanks to those who have worked hard behind the scenes.

The 2026 budget projects total income of \$2,885,894. Contributions are expected to decline compared with previous years in combination with federal and state grants. This is primarily due to approximately 15 students withdrawing from the school and several members withdrawing from the association, which directly impacts contribution income. The board is very concerned with these results and the finance and risk committee have set strategic goals for this coming year to encourage and promote membership for our association. Please support these actions through your families and friends to promote the mission of our school, equipping our children as servants of God by providing Reformed Christian education.

Total expenses are budgeted at \$2,964,958. Several key factors influence the increase in expenditure. Employment costs are budgeted at \$2,092,072, an increase from \$1,767,000 in 2025. This reflects:

- Provision of another wage rise.
- Provision for filling the Wellbeing Coordinator position.
- Budgeting for additional leadership roles following the school study recommendations, which advised appointing:
 - a Vice Principal, and
 - an Assistant to the Principal.

These positions have been included in the budget in anticipation of strengthening the school's leadership and student support structures. We pray that God would bless our endeavours to recruit suitable candidates to these positions.

Our school keeps the maintenance staff busy with another leak just before the opening of school 2026. While these issues are covered by insurance it is ultimately reflected in higher premiums. Westbury Rd expenses reflect a busy year in 2025 with a lot of maintenance and items attended to which means we can budget less this year. The power bills are now also covered by the tenants reducing our cost.

The tuition budget has been kept tight, with costs reduced to \$93,440, reflecting a cautious approach to spending in this area.

The budget, after income and expenses, results in a forecast operating deficit of \$79,064. While the 2026 budget shows a modest deficit, it should be viewed in the context of the strong cash surplus generated in 2025. This positive cash flow has allowed the school to reduce debt and strengthen capital reserves.

The remaining cash flow from 2025 will also help carry the school through the 2026 financial year, providing financial stability while enrolments and contributions recover.

Overall, the school remains in a sound financial position, with prudent budgeting and strong reserves supporting operations and future development.

Attached to our finances is the proposed fee structure for this year. The board asks for approval from the association for an increase to fees as stated in the documents. While we are budgeting a deficit this year it was decided not to increase our fees dramatically as we have benefited from previous years of surplus. This will be reviewed in the coming year.

We also ask the association to vote for approval to using Synectic as our auditor.

We can be truly thankful for Gods goodness and provisions in the past year and acknowledge that in good times and in bad times, through His providence, He will provide for our needs.